# NORTHAMPTON BOROUGH COUNCIL GENERAL PURPOSES COMMITTEE

Your attendance is requested at a meeting to be held at the Guildhall on Tuesday, 9 September 2008 at 6:00 pm.

D Kennedy Chief Executive

# AGENDA

- 1. APOLOGIES
- 2. MINUTES
- 3. DEPUTATIONS / PUBLIC ADDRESSES
- 4. DECLARATIONS OF INTEREST
- 5. MATTERS OF URGENCY WHICH BY REASON OF SPECIAL CIRCUMSTANCES THE CHAIR IS OF THE OPINION SHOULD BE CONSIDERED
- 6. RESTRUCTURE POLICY

Report of Chief Executive

7. PROPOSED CHANGES TO THE RELOCATION POLICY

Report of Chief Executive

8. EXCLUSION OF PUBLIC AND PRESS

THE CHAIR TO MOVE: "THAT THE PUBLIC BE EXCLUDED FROM THE REMAINDER OF THE MEETING ON THE GROUNDS THAT THERE IS LIKELY TO BE DISCLOSURE TO THEM OF SUCH CATEGORIES OF EXEMPT INFORMATION AS DEFINED BY SECTION 100(1) OF THE LOCAL GOVERNMENT ACT 1972 AS LISTED AGAINST SUCH ITEMS OF BUSINESS BY REFERENCE TO THE APPROPRIATE PARAGRAPH OF SCHEDULE 12A TO SUCH ACT."

# SUPPLEMENTARY AGENDA

Exempted Under Schedule 12A of L.Govt Act 1972 Para No:-

9. PAY AND GRADING PROJECT/EQUAL PAY (1) Report of Chief Executive

>

 10. NEW MANAGEMENT PAY STRUCTURE / PRP
 (1)

 ARRANGEMENTS
 (1)

 Report of Chief Executive
 (1)



# **General Purposes Committee**

## AGENDA STATUS: PUBLIC

Report Title	RESTRUCTURE POLICY	
Date of Meeting:	9 September 2008	
Directorate:	People, Planning and Regeneration	
Ward(s)	ALL	

## 1. Summary

1.1 This report introduces a new corporate Restructure Policy.

## 2. Recommendations

2.1 The Committee are asked to approve the Restructure Policy attached at Appendix A, to come into effect immediately.

## 3. Report Background

- 3.1 The Restructure Policy has been produced to provide clear guidance for the procedures to be followed during reorganisations/restructures. At present NBC does not have a corporate approach to the employment aspects of managing change, which could leave the Council open to challenge.
- 3.2 This Policy has been produced drawing on existing NBC documentation, supplemented by best practice procedures adopted by other Local Authorities. The Policy has been produced in conjunction with NBC's HR and Legal staff as well as the Director of Finance. The Policy was approved by Management Board on 5 August 2008
- 3.3 The Policy has been through full consultation with the local and regional Trade Union representatives via a series of formal and informal meetings, culminating in the final views of the TU side being tabled at MTUCM on 22 July 2008. A number of changes have been made to the Policy as a result of consultation and Version 8 attached is the final draft. There remain two areas on which management and the Trade Unions have been unable to agree (sections 2 and 18). Section 18 relates to the already agreed corporate practice in relation to pay protection (as contained within the Council's Redundancy Selection Policy) and section 2 provides senior management with the flexibility to adopt a different approach to managing organisational restructures in exceptional circumstances. Management propose issuing the Restructure Policy as is stands in the final draft version attached.

## 4. Implications (including financial implications)

4.1 Resources and Risk

The Policy removes the potential for inconsistency and inequality when implementing organisational change.

The Policy standardises the procedure for redeployment, which at present is inconsistent, potentially inequitable and costly.

4.2 Legal

The Policy, applied correctly and in conjunction with NBC's Early Retirement/Severance Scheme, aims to minimise employment related risks, (e.g. Tribunal claims).

## 4.3 Other Implications

This Policy has been produced to explicitly promote equality of treatment for staff whose jobs are affected by reorganisations/restructures.

## 5. Background Papers

5.1 Draft Restructure Policy September 2008 (attached at Appendix A) NBC's Early Retirement/Severance Scheme NBC's Redundancy Selection Policy NBC's Consultation Agreement (Reorganisation/Restructuring)

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**APPENDIX A** 



# RESTRUCTURE POLICY SEPTEMBER 2008

# 1. Introduction

Northampton Borough Council values its employees and aims to manage all employment related matters in a fair, transparent and consistent manner. This Policy, which has been produced in consultation with the Trade Unions, sets out the processes and procedures we will follow when implementing organisational change. Management and the Trade Unions are committed to working together through all stages of reorganisation/restructure design and implementation.

# 2. Scope

This Policy applies to all employees of Northampton Borough Council. This Policy does not apply to positions that transfer to another employer as a result of organisational change (transfer of undertakings).

Notwithstanding the above there may be, exceptionally, occasions when Senior Management will wish to adopt a different approach to managing organisational restructures. Any proposals to deviate from this Restructure Policy will be discussed fully with the Trade Unions, with the aim of reaching an agreed approach.

NOTE: The Trade Unions are not in agreement with this paragraph.

# 3. Links to other Council Policies

This document should be read in conjunction with Northampton Borough Council's Early Retirement/Severance Scheme.

# 4. Approach

The Council is committed to providing continuous employment. However, there are times when it may be necessary to make changes in the organisation to improve performance, the services we provide, for efficiency reasons or to deliver new initiatives. When this happens, we will:

- Aim to minimise redundancies;
- Follow the agreed procedure for any redundancies that do occur so that they are handled fairly;
- Carry out meaningful and early consultation with staff and the Trade Unions;
- Seek alternative employment for all potentially redundant employees;
- Provide communication and support to our staff.
- -

# 5. Planning Organisational Restructures

The Chief Executive/Directors have delegated responsibility for planning reorganisations/restructures within the Council/their own directorates and the decision to begin this process rests with the Chief Executive/Director. Approval to proceed with the reorganisation/restructure must be sought from the Council's Cabinet.

Management, supported by HR, Legal and Finance, are accountable for justifying planned organisational changes. This includes looking at the financial implications of any changes (including any potential redundancies) before beginning any formal consultation with Trade

Unions and staff. However, at this stage it is likely that initial discussions on the proposed reorganisation/restructure will take place with the recognised Trade Unions.

Management must consult:

- The Finance Department for estimates of benefits and costs, (this should be done at an early stage, before formally progressing proposals, to assess if the change is viable);
- The Human Resources/Legal Departments for advice on the employment issues.

Once the nature of change becomes clear, Management will work alongside Human Resources and the Trade Unions to ensure that each stage is fully planned and achieves fair and equitable treatment for staff.

An overview of the process of planning reorganisations/restructures is shown in the flowchart attached at Appendix 1.

It is recognised that reorganisations/restructurings are unsettling for employees and that the aim should be to complete the process in the shortest practical time, whilst allowing for meaningful consultation.

## 6. Consultation

The process of consultation involves giving any person likely to be affected by the changes a fair and proper opportunity to understand fully the matters about which they are being consulted and to express views on those subjects, with full consideration being given to those views. The aim of consultation is to seek mutually acceptable solutions, although recognising that the process of consultation may not always achieve this. Consultation is a means by which alternative options can be put forward and considered with the arguments for and against them being aired, without the necessity to reach agreement.

The purpose of consulting staff and Trade Unions is to encourage co-operation in finding solutions, share concerns and explore options. Prior to a formal consultation process beginning there should be an element of informal discussion between Management and Trade Unions/employees. This could include discussion of individual circumstances regarding potential early retirement, etc. This information will assist Management and Trade Union Representatives in fully understanding individual circumstances. At any stage during the consultation process there will be opportunities for individual employees to seek clarification regarding their own situation with Management and/or Trade Union Representatives.

We will endeavour to offer a minimum period of 30 days consultation, regardless of how many jobs may be at risk of redundancy. However, there is also a legal requirement to consult where redundancies are proposed, as follows:

- If up to 19 positions are to be made redundant, consultation must be at the earliest opportunity;
- If 20-99 positions are to be made redundant (within a 30 day period), consultation must begin at least 30 days before the first dismissal takes place;
- If 100 or more positions are to be made redundant within a period of up to 90 days, consultation must begin at least 90 days before the first dismissal.

If 20 or more redundancies are identified, notification must be sent to the Secretary of State for Employment on the form HR1 (within the same timeframes outlined above). The Trade Unions will also be sent a copy.

It is important to note that the consultation periods stated above relate to *number of employees* potentially redundant, as opposed to number of posts. This will be particularly relevant where more than one employee occupies a generic post.

The Consultation Framework and Reorganisation/Restructure Flowchart attached at Appendices 2 and 3 outline what should be covered at each stage of organisational restructures.

Before any dismissal takes place, the Council will as a minimum always follow the statutory three-step dismissal procedure, that is:

- **Step 1 Consult** outline in writing the reasons for and nature of the organisational change and give a copy to the employee(s).
- Step 2 Meet and follow up each affected employee will be invited to a meeting to discuss. The decision of redundancy will be confirmed in writing, including details of the right to appeal.
- Step 3 Opportunity to appeal- if an employee feels the decision is unfair.

To ensure we comply with the above, the consultation plan will include individual consultation meetings with all employees declared at risk of redundancy. A colleague or Trade Union representative may accompany employees to the meeting.

## 7. What is Redundancy?

Redundancy occurs when a job has disappeared because:

- The Council is no longer going to carry out the business or service for which the person was employed;
- The Council is no longer carrying out the business or service in the place where the person is employed (in and around Northampton);
- The requirement to carry out work of a particular kind has ceased or diminished. This includes significant change to working practices, resulting in a requirement for different skills, perhaps as a result of re-organisation of services.

# 8. Avoiding Redundancies

The Council will aim to avoid compulsory redundancies where possible by aiming to:

- Offer suitable alternative employment where a vacancy exists;
- Restrict recruitment in areas where suitable alternative jobs may exist;
- Restrict or reduce the services of sub-contractors or agency workers in areas where suitable alternative jobs could exist;
- Reduce overtime in areas where it will reduce the threat of redundancy or provide job opportunities by doing so;
- Examine the opportunities for re-training and redeployment to other jobs;
- Take into account individuals' preferences where possible, such as requests for a reduction in hours, or a transfer to a different job or location;
- Consider requests for voluntary redundancy, (but see 9 below).

## 9. Voluntary Redundancy

If the measures outlined in 8 above are insufficient to achieve any necessary reduction in the workforce, expressions of interest in voluntary redundancy may be invited from selected groups of employees.

Voluntary redundancy/voluntary early retirement may not always be considered for financial and operational reasons and the Council will aim to find suitable alternative employment for all redundant employees, even if they have stated a preference for voluntary redundancy.

However, as a last resort before implementing compulsory redundancy, employees' preferences for voluntary redundancy and/or retirement may be taken into account in conjunction with the business requirements. For example, preferences for voluntary redundancy may be considered along with other selection criteria if candidates for new positions have equal skills and experience, and redundancy costs are similar.

There may also be provision for transferred redundancies, known as "bumped redundancy", in accordance with current employment legislation.

Applications will be considered in the light of the need to maintain a balance in the workforce relating to skills and experience to meet the future needs of the Service(s) concerned, as well as the cost to the Council of agreeing to a request for voluntary redundancy/voluntary early retirement. The final decision to accept/reject an application for voluntary redundancy rests with management.

#### 10. Selection Criteria

If organisational change has created new positions, employees will be appointed to those positions in a number of ways:

10.1 Step One – Assimilation

If the new position is the same or substantially similar to the old (e.g. similar duties), employees will be assimilated into the new jobs without the need for following a selection procedure. Their Job Description will be amended accordingly when the new role commences.

## 10.2 Step Two – Ring-fencing

If the new position is comparable to the old, taking into account the following factors, employees may be "ring fenced" to the new jobs and given priority opportunity for consideration.

- Similar Job Purpose
- Similar accountabilities
- Working hours
- Work location

# (a) Equal numbers of people and posts

Such employees will be requested to put in writing an "expression of interest" for the post(s) identified as comparable. They will be appointed via an informal interview process, at which their suitability to undertake the new role will be fully explored and agreement reached on what, if any, training they may require in order to maximise their chances of success.

# (b) More people than posts

Where there are more people than jobs of a particular type available, staff may be "ring-fenced" and a competitive process will take place based on skills, knowledge and experience relative to the post. The process will be designed to suit the circumstances and roles and agreed with the Trade Unions.

10.3 Jobs offered to employees in the circumstances covered under 10.2 above will be considered "suitable alternative employment" – see 14 below.

## 10.4 <u>Step Three – Redeployment</u>

Any remaining employees who are at risk of redundancy will be given priority opportunity to apply for any remaining newly created job opportunities (as well as vacancies elsewhere in the Council) in line with NBC's redeployment procedures – see 16 below.

10.5 Appendix 4 gives an overview of the application of the Selection Criteria.

## 11. Secondees

For employees on secondment at the time of the organisational change, their substantive post (as opposed to any post they may be occupying as a secondee) will be considered against any new posts for the purpose of the processes outlined in 10 above.

## 12. Fixed Term Staff

In most circumstances permanent employees will have priority over fixed term staff, unless the fixed term member of staff has continuous NBC service. Therefore fixed term staff will not be included for ring-fenced job opportunities. This does not apply where a fixed term worker has been employed for more than 4 years, in which case they would be considered in the same way as a permanent employee.

In order to meet the requirements of the Fixed Term Worker Regulations, Northampton Borough Council will ensure fixed term employees are consulted, have the same opportunities to go into the redeployment pool and receive redundancy payments where they are due. Under the Regulations, the circumstances whereby fixed term workers are employed to complete particular tasks and/or to cover a peak in demand and/or where limited funding is available, is accepted as an "objective justification". Fixed term staff employed in circumstances other than this will be managed on a case-by-case basis during reorganisations/restructures.

## 13. Absent Employees

Where employees are absent during the consultation period, the Council will make provision to contact them at the same time as employees attending work. For employees

who are on annual leave, sickness or maternity leave, a decision will be made about how best to consult with them depending on the circumstances.

# 14. Offers of Suitable Alternative Employment

The Council will seek suitable alternative employment for every employee whose job is redundant. Suitable alternative employment is a job that is comparable to the existing post. For clarification of the factors determining suitable alternative employment, please refer to 10.2 above.

If there are significant differences to the previous position, it probably does not constitute a suitable alternative job.

Where a suitable alternative job offer is made, it will be offered as far in advance as possible before the end of the notice period. If an employee refuses an offer of suitable alternative work, they must inform the Council within 7 working days of the offer. If the refusal is deemed to be unreasonable it will lead to loss of redundancy pay. However, if an offer of suitable alternative work is made during the final third of the notice period (e.g. for 12 weeks notice, during the last 4 weeks), the employee will not forfeit the right to redundancy pay if they refuse the offer.

# 15. Trial Period

The provision of a trial period when we have offered "suitable alternative employment" gives both employees and management the chance to decide whether the new job is suitable.

The trial period for a "suitable alternative employment" job is 4 weeks. It may be extended by mutual agreement for re-training purposes up to 12 weeks, provided it is confirmed in writing, gives an end date and sets out the terms and conditions at the end of the trial. If any employee continues working beyond the end of their trial period they will lose the right to redundancy pay, as they are deemed to have accepted the new job.

If the Council decides the trial has been unsuccessful (for reasons connected with or arising out of the difference between the previous position and the "suitable alternative employment"), the employee will retain their right to redundancy pay. If the employee decides the "suitable alternative employment" is not suitable, for whatever reason, the employee will retain their right to redundancy pay unless the employee is unreasonable in their refusal of the "suitable alternative employment".

Where a trial is unsuccessful any remaining notice period will be honoured, during which time other suitable jobs may arise (and a new trial period would apply).

# 16. Redeployment Process

The redeployment process will be used when a suitable alternative job is not immediately apparent.

As part of the Council's commitment to continued employment, all potentially redundant employees will go into the redeployment pool for the duration of their notice period. HR will add the employees' details to an electronic list and will support the employee in identifying suitable roles.

The redeployment period for a redundant employee is equal to the employee's contractual notice period and, for employees whose notice period is less than eight weeks, will be extended to eight weeks to maximise opportunities for redeployment.

During the redeployment period, potentially redundant employees will continue to work in their existing role unless not required. Staff who are not required to attend work will continue to be paid on their normal pay (i.e. the average of the last 12 weeks' earnings) and remain available for work on "garden leave".

During the redeployment period, the employee may choose to apply for any vacancies. HR are responsible for quality checking short lists for vacancies to ensure that decisions are fair. If the employee is unsuccessful in any application they will continue in the redeployment pool for the remaining notice period.

# 17. Prior Consideration

During the redeployment period, in cases of redundancy, disability, ill health or termination of a fixed term contract, employees will be given prior consideration for vacancies.

This means that provided they have the required skills and attributes for the job (or the skill gap can be bridged with training within 3 months) they will be selected for the job above another employee who is not in the redeployment pool. Candidates with prior consideration must still attend an interview. The interview will be attended by the recruiting Line Manager and a representative from HR.

In cases where more than one applicant is entitled to prior consideration, the order of priority will be:

- 1. Redundant employee who is on maternity leave;
- 2. Disabled employee (as defined by the Disability Discrimination Act);
- 3. All other redundant employees;
- 4. Ill health cases, other than disability (as defined by the Disability Discrimination Act) cases;
- 5. Termination of fixed term contract.

Where two or more applicants are in the same priority position, the best candidate will be offered the job based on the required skills and attributes.

## 18. Pay Protection

In the event of redeployment the employee will be paid at the rate for the alternative job where this is the same rate or a higher rate than the job previously undertaken.

If the alternative job is paid less than the employee's existing job, the employee's contractual pay will be protected for a period of 12 months full protection followed by a further 6 months of 50% protection. After this the rate of pay will revert to the rate for the job.

NOTE: The Trade Unions are not in agreement with this section.

# 19. Compulsory Redundancies

Compulsory redundancy will not be considered until all other avenues have been explored and exhausted. In considering compulsory redundancy the Council will have due regard to equal opportunities legislation.

Should compulsory redundancy become necessary, each individual case will be considered on its merits and will be subject to consultation. The criteria on which the final decision will be based on:

- The need to maintain a balance in the workforce relating to skills and experience to meet the future needs of the Service(s) concerned.
- Employees' attendance records (excluding absence for annual leave, training, special/compassionate/dependency leave, maternity/time off for antenatal care, pregnancy related absence, disability related absence or disability leave and time off for Trade Union duties) over the preceding 36 months.
- Employees' disciplinary records over the preceding 12 months.

# 20. Redundancy Payments

Employees with more than two years' service will be entitled to redundancy pay in line with Local Government guidelines and statutory provisions. Redundant employees will receive three elements of their final pay:

- Normal pay (including pay in lieu of any outstanding leave) up to the agreed leaving date;
- Where applicable, pay in lieu of outstanding notice;
- A severance payment (where entitled) calculated in accordance with the statutory provisions and the Council's Early Retirement/Severance Scheme.

# 21. Support for Redundant Employees

Northampton Borough Council recognises that reorganisations/restructures and the risk of redundancy can be a stressful and unsettling time. Managers, with the support of Human Resources, are committed to helping employees by:

- Maintaining regular and effective two-way communication with staff during any reorganisation;
- Supporting employees in their development so they can work towards a new job which may require different skills;
- Arranging counselling if requested by the employee;
- Allowing reasonable paid time off during working hours to seek alternative employment.

# 22. Appeals against Redundancy

Employees who are selected for redundancy, or dismissed because of redundancy, have the right to appeal if they feel that any aspect of the decision is unfair.

## 22.1 Appeals against Redundancy

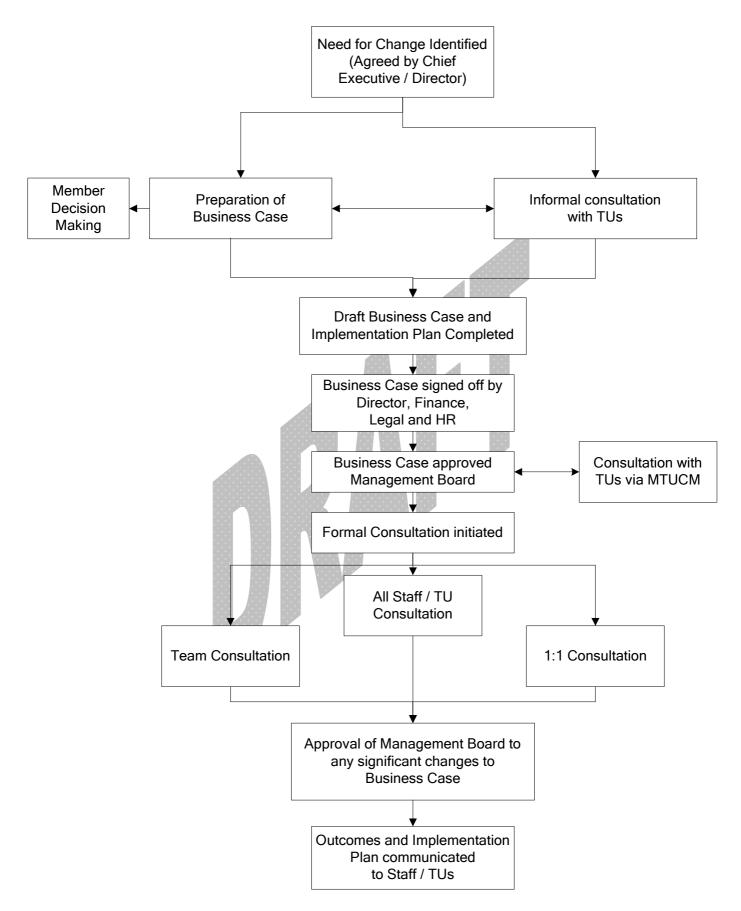
This procedure exists to deal with complaints from employees who feel that any aspect of the Restructure Policy has been unfairly applied. Employees are entitled to register an appeal once notice of redundancy has been issued (before the proposed dismissal date).

- An appropriate Director/Assistant Chief Executive/Head of Service will hear appeals, (where possible this Director/Assistant Chief Executive/Head of Service will be outside of the immediate area(s) affected by the reorganisation/restructure).
- The employee has the right to be accompanied by a Trade Union representative or colleague at the appeal meeting.
- The employee has 7 working days to lodge an appeal following written confirmation of the outcome of the selection process.
- Statements must be submitted 3 working days before the appeal hearing.
- The aim is to resolve within 15 working days.
- The decision of the Director/Assistant Chief Executive/Head of Service is the final stage in the appeals process.

## 22.2 Appeals against Dismissal

Appeals against dismissal will be held in accordance with the Council's current procedures.

# Planning Reorganisations/Restructures



# **Consultation Framework**

This outlines the standard consultation process for reorganisations/restructures. Management should use the bullet points as prompts, and insert the dates for completion on the right hand side. Note must be taken of the minimum statutory consultation periods (see section 5 of the Policy for further information.)

Phase	Information required for consultation with Trade Unions and staff	Timescale
Phase 1	<ul> <li>Rationale:</li> <li>Statement outlining the need for change</li> </ul>	Unions:
	<ul> <li>Explanation of the issues and reasons they have arisen</li> <li>Proposals for dealing with future service requirements</li> <li>Request for feedback/suggestions from Unions and affected staff</li> <li>Outline anticipated consultation and implementation plan</li> </ul>	Staff:
Phase 2	<ul> <li>Organisational Design:</li> <li>Statement confirming the new organisational structure (including</li> </ul>	Unions:
	<ul> <li>provision of before and after structure charts)</li> <li>Explanation of aims and objectives of the new structure and the skills/behaviours and anticipated culture expected</li> <li>Provision of draft Job Descriptions/Person Specifications</li> <li>Agree selection process with Trade Unions and communicate to staff</li> </ul>	Staff:
Phase 3	Selection Process:	Unions:
	<ul> <li>Final JDs/Person Specs and job evaluation</li> <li>Comparison of old and new posts (to confirm status of individuals)</li> <li>Letters issued to all staff confirming individual status</li> <li>Suitable alternative employment/ring-fence interviews undertaken</li> </ul>	Staff:
Phase 4	Appointments and Redundancy notices: <ul> <li>Appointments confirmed with Trade Unions</li> </ul>	Unions:
	<ul> <li>Appointment and notice letters issued</li> <li>Individual meetings held with staff at risk of redundancy to ensure that all choices are fully explored</li> <li>Formal redeployment search commenced</li> <li>Wider announcements and launch of changes/structure</li> </ul>	Staff:
Phase 5	Outcomes: Unions will need to be consulted over any unsuccessful trial periods and/or refusals to accept suitable alternative posts. Employees may choose to involve a Union Rep in any appeal.	As required
Phase 6	<b>Review:</b> On conclusion of any reorganisation/restructure, management are encouraged to review the operating practices of the new Service(s) with customers, staff and the Trade Unions to assess the success of the reorganistion/restructure. It is recommended this takes place six months	<u>Staff:</u> <u>Unions:</u>
	after implementation and includes a review of the structure itself as well as job design to determine whether any adjustments are required.	

# Appendix 3

# **Reorganisation/Restructure Flowchart**

#### Phase 1 – Rationale

Management (supported by HR/Legal/Finance) prepare a statement of need for change and provide draft proposals. Management informally consult with Unions/staff, requesting feedback and further suggestions.

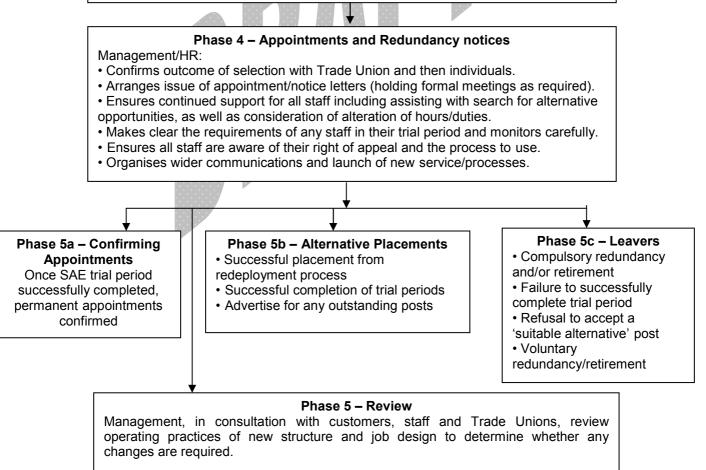
#### Phase 2 – Organisational Design

Management prepare (in consultation with HR/Legal/Finance):

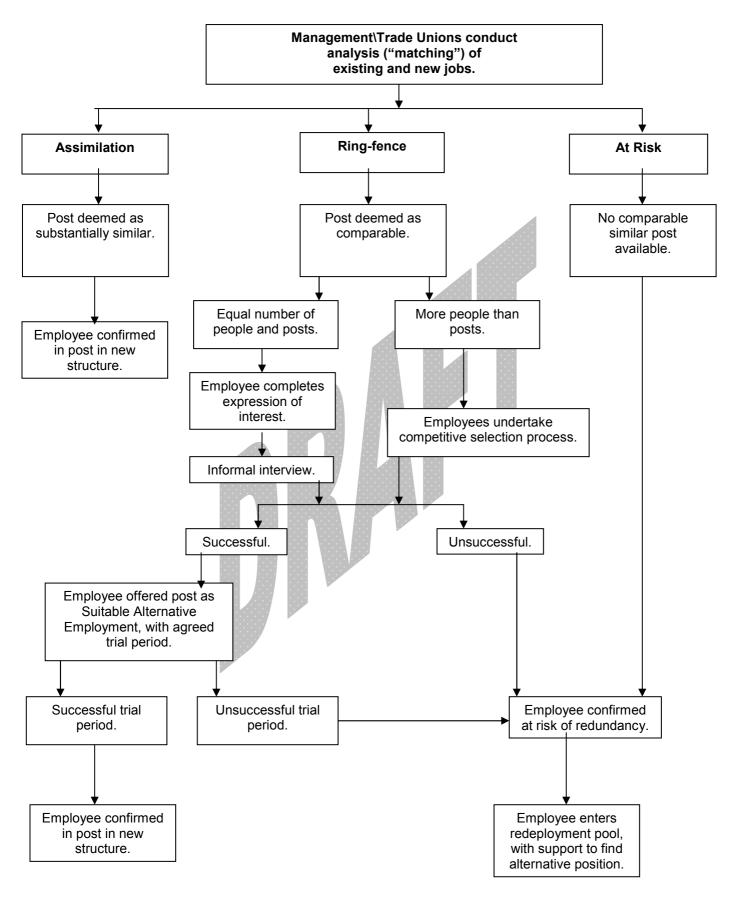
- New Organisational Structure (incl. budget and anticipated staff numbers/costs)
- Statement of aims/objectives and anticipated culture change required
- Draft Job Descriptions/Person Specifications
- · Selection process options
- Consultation and implementation plan
- · Management formally consult Trade Union and staff

#### Phase 3 – Selection

- Management prepare (in consultation with HR) final Job Descriptions/Person Specifications.
- Evaluation of new and changed posts.
- Analysis of differences between new and old posts to ascertain which opportunities may fall into each category for individuals.
- Options to minimise redundancies fully explored.
- HR issue letters to all affected staff confirming status (i.e. assimilation/suitable alternative employment/ring fence/at risk).
- Management and HR conduct suitable alternative employment/ring fence interviews).









# **General Purposes Committee**

## AGENDA STATUS: PUBLIC

Report Title	CHANGES TO RELOCATION POLICY	
Date of Meeting:	9 September 2008	
Directorate:	People, Planning and Regeneration	
Ward(s)	ALL	

## 1. Summary

1.1 This report recommends changes to the Council's Relocation Policy.

## 2. Recommendations

2.1 Approval is sought of the attached relocation policy to take effect from 1 October 2008.

# 3. Report Background

- 3.1 The Council's Relocation Policy has not been reviewed since 1999. Since that time house price inflation has increased by 215%. This means that the current levels of Temporary Accommodation Allowances and replacement of domestic goods allowances are no longer realistic in today's market place. The Policy limits have been reviewed and updated to reflect the above movements in inflation and to provide more realistic levels of support.
- 3.2 It is important that the Policy is reviewed on a regular basis. The Council needs to ensure that appropriate levels of relocation support are in place, particularly in light of the significant time lapse since the last review.
- 3.3 The Policy has been altered to provide more realistic relocation criteria in terms of distances to relocate and for temporary travel.
- 3.4 The proposed new Policy is attached together with a summary of the changes from the old policy.

## 4. Implications (including financial implications)

- 4.1 Resources and Risk
- 4.1.1 The financial implications of these changes are based on 3-4 relocation moves per annum and will result in increased costs of around £15-20k per annum.

# 4.2.1 None

# 4.3 Other Implications

4.3.1 The maximum allowance in the policy has been revised to Inland Revenue level of £8000.00.

# 5. Background Papers

None

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# **RELOCATION SCHEME TO NORTHAMPTON**

## **RELOCATION SCHEME**

The following scheme will apply to all persons living 50 miles or more, or more than one hours commuting each way from home to office from the Authority's central Guildhall offices, who accept a permanent appointment with Northampton Borough Council.

The scheme is designed to assist a new employee with his/her expenses when taking up a permanent appointment with Northampton Borough Council and moving home to within a reasonable travelling distance of their office. Please note that there are limits set on the amounts that can be paid.

## Claim Forms

Please contact Human Resources if you require a claim form for relocation.

## Entitlement

Prior to any claim being processed, the claimants eligibility should be ascertained. Reference to relocation payments is usually made in the employees letter of appointment and this letter should be checked to ensure that the employee concerned is eligible.

The claimant must demonstrate the intention to:

- i) Sell his/her existing property and purchase a new property within a reasonable travelling distance from their office or (normally within 10 miles of the Borough boundary)
- ii) Move from rented accommodation and purchase a new property within a reasonable travelling distance from their office (normally within 10 miles of the Borough boundary)
- iii) Move from rented accommodation to rented accommodation within a reasonable travelling distance from their office.

There is a right of appeal to the Chief Executive for other cases to be considered in exceptional domestic circumstances.

## Agreement to Conditions

Prior to making the first payment, the employee must confirm in writing that he/she is aware of the conditions of the scheme, particularly those relating to the repayment of allowances should the employee leave within two years of commencing.

#### **Removal Expenses**

i) The employee can claim only once for assistance for removal expenses. This request must be submitted to the Head of Human Resources within six

months of taking up appointment to live within an area 10 miles from the place of employment.

- ii) Expenses of removing household effects to the new home or place of storage must amount to the lowest of three written quotations (providing that the employee is moving within the United Kingdom). Removal expenses should be claimed by the submission of three written quotations and receipted accounts.
- iii) One removal only is allowed in each relocation unless goods are placed in storage when the move to and from store is allowed together with the storage charge.
- iv) Cost of storing household effects for a period not exceeding 26 weeks. These expenses should be claimed by the submission of three written quotations and receipted accounts.

## **Replacement of Domestic Goods**

This allowance is intended to cover the replacement of domestic goods (Carpets, curtains, white goods) which are unsuitable for use at the new residence. The maximum payable is £1000. Receipts must be provided.

## Legal Costs/Fees

These are also paid on production of receipted accounts. Copies of the accounts should be retained. Be aware that some solicitors produce a "Completion Statement" and it will be necessary to extract the information required from the statement.

Eligible expenses under this heading are:

Selling and/or buying a house Solicitors conveyancing fees and Disbursements Estate Agents Commission Stamp Duty Survey Fees

Legal expenses should be claimed by the submission of three written quotations and receipted amounts.

#### **Temporary Accommodation Allowances**

This allowance is paid for a maximum period of 26 weeks from the date of commencement of employment to cover temporary accommodation in hotels, bed and breakfast or temporary accommodation. In the latter case this may include the cost of utilities up to the weekly amount.

A ceiling of £185 per week will be operated on these claims on production of relevant invoices / receipts

## Temporary Travelling Allowances

This allowance is paid for a maximum period of 26 weeks from the date of commencement of employment. Where, instead of living in lodgings, an employee chooses to travel daily between Northampton and his/her distant home, and can do so without detriment to the performance of his/her duties, a travel allowance may be claimed.

The employee must intend to move home to live within a ten miles of the Borough boundary and will be paid a mileage allowance equivalent to the lowest mileage rate to and from the distant home, providing that the distance between home and work is a reasonable commuting distance (normally up to one hour each way).

## Invoices

Invoices can be paid direct on request.

## Time Limits

In relation to all time limits quoted within this scheme extensions can be granted for periods up to twelve months in total in exceptional circumstances. This extension must be approved by the Chief Executive.

## **Conditions of Service**

- i) The scheme is only applicable to appointees from the United Kingdom and Ireland. Financial assistance outside this area will be referred to Personnel Sub-Committee.
- ii) The scheme applies to all persons living 50 miles or more, or more than one hours commuting distance from the Authority's central Guildhall offices who accept a permanent appointment with Northampton Borough Council.
- iii) Should an employee leave the Authority or be dismissed (except for redundancy):
  - a) When an employee leaves within two years of appointment, they are required to repay the allowances at the rate of 1/24th of the total paid for each complete month by which their service falls short of the two years (rounded up).
- iv) Where it is stated that three written quotations are required, payment is made for the lowest of the three quotes. Receipts must be produced by the employee.
- v) The maximum payable in total would be £8,000.

# COMPARISON OF KEY CHANGES TO NEW AND OLD RELOCATION POLICIES

	NEW	OLD
1	Temporary Accommodation Allowance	Temporary Lodging Allowance
	Up to £185 per week (including utilities where used)	Up to £85 per week
2	Replacement of Domestic Goods	Disturbance Allowance
	Maximum of £1,000 receipted	Max £500 un-receipted
3	Maximum sum payable in total under the policy	Maximum sum payable in total under the policy
	£8000	£5,500 with existing residence £2,500 without existing residence
4	Relocation criteria - Distances	
4a	Move to New Home:	Move to new home:
	Reasonable travelling distance from their office to a new home normally within 10 miles of Borough Boundary.	Reasonable travelling distance from the office (No distance specified).
4b	Qualifying distance for relocation assistance:	Qualifying distance for relocation assistance:
	50 miles or more / or more than one hours commuting distance from Guildhall.	10 miles or more from Guildhall.

# Agenda Item 9

EXEMPT INFORMATION BY VIRTUE OF PARAGRAPH(S)1 OF PART 1 OF SCHEDULE 12A OF THE LOCAL GOVERNMENT ACT 1972.

# Agenda Item 10

EXEMPT INFORMATION BY VIRTUE OF PARAGRAPH(S)1 OF PART 1 OF SCHEDULE 12A OF THE LOCAL GOVERNMENT ACT 1972.